

Town of Naicam

December 31, 2018

Ingram & Yeadon Accountants

Karen K. Ingram CPA Prof. Corp.
Marla Yeadon CPA Prof. Corp.

104 McLeod Avenue East
Melfort, SK S0E 1A0
phone: (306)752-9506

INDEPENDENT AUDITORS' REPORT

To the Mayor and Council of the Town of Naicam

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of the Town of Naicam, which comprise the consolidated statement of financial position as at December 31, 2018 and the consolidated statements of operations, changes in net financial assets and cash flow for the year then ended, and the notes to the financial statements, including a summary of significant accounting policies.

In our opinion the accompanying financial statements present fairly, in all material respects, the financial position of the Town of Naicam as at December 31, 2018, and the results of its operations, changes in net financial assets and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We have conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Town of Naicam in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Town of Naicam's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Town of Naicam or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Town of Naicam's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually, or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

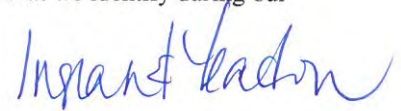
As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than from one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town of Naicam's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Town of Naicam's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Town of Naicam to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Melfort, Saskatchewan

March 12, 2019



Ingram and Yeadon Accountants

Management's Responsibility


To the Ratepayers of the Town of Naicam

The municipality's management is responsible for the preparation and presentation of the accompanying consolidated financial statements in accordance with Canadian public sector accounting standards (PSAS). The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgment and estimates by management is required.

In discharging its responsibilities for the integrity and fairness of the financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of financial statements.

The Council is composed of elected officials who are not employees of the Municipality. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the management and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Municipality's external auditors.

Ingram & Yeadon Accountants, an independent firm registered with the Chartered Professional Accountants of Saskatchewan, is appointed by Council to audit the consolidated financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.



Mayor



Administrator

Town of Naicam

Consolidated Statement of Financial Position

As at December 31, 2018

Statement 1

	2018	2017
FINANCIAL ASSETS		
Cash and Temporary Investments (Note 2)	1,311,667	1,584,133
Taxes Receivable - Municipal (Note 3)	68,871	89,875
Other Accounts Receivable (Note 4)	102,303	87,501
Land for Resale (Note 5)	58,590	18,224
Long-Term Investments		
Debt Charges Recoverable		
Other		
Total Financial Assets	1,541,431	1,779,733

LIABILITIES

Bank Indebtedness		
Accounts Payable	22,145	31,355
Accrued Liabilities Payable		
Deposits	26,146	24,971
Deferred Revenue (Note 6)	5,091	3,796
Accrued Landfill Costs		
Liability for Contaminated Sites		
Other Liabilities		
Long-Term Debt (Note 7)		
Lease Obligations		
Total Liabilities	53,382	60,122

NET FINANCIAL ASSETS (DEBT)	1,488,049	1,719,611
------------------------------------	------------------	------------------

Non-Financial Assets

Tangible Capital Assets (Schedule 6, 7)	3,541,991	3,363,870
Prepayments and Deferred Charges	147	147
Stock and Supplies	17,749	12,687
Other		
Total Non-Financial Assets	3,559,887	3,376,704

Accumulated Surplus (Deficit) (Schedule 8)	5,047,936	5,096,315
---------------------------------------------------	------------------	------------------

Town of Naicam
Consolidated Statement of Operations
As at December 31, 2018

Statement 2

	2018 Budget	2018	2017
REVENUES			
Taxes and Other Unconditional Revenue (Schedule 1)	768,030	748,667	747,569
Fees and Charges (Schedule 4, 5)	828,310	786,950	847,090
Conditional Grants (Schedule 4, 5)	81,980	55,525	101,369
Tangible Capital Asset Sales - Gain (Schedule 4, 5)	-	-	-
Land Sales - Gain (Schedule 4, 5)	-	-	943
Investment Income and Commissions (Schedule 4, 5)	16,000	27,826	22,100
Other Revenues (Schedule 4, 5)	1,000	1,157	1,299
Total Revenues	1,695,320	1,620,125	1,720,370
EXPENSES			
General Government Services (Schedule 3)	377,640	354,533	271,841
Protective Services (Schedule 3)	375,360	340,087	341,868
Transportation Services (Schedule 3)	230,870	282,249	328,064
Environmental and Public Health Services (Schedule 3)	103,870	61,808	55,735
Planning and Development Services (Schedule 3)	1,500	-	-
Recreation and Cultural Services (Schedule 3)	468,370	415,741	355,881
Utility Services (Schedule 3)	478,270	279,351	283,112
Total Expenses	2,035,880	1,733,769	1,636,501
Surplus (Deficit) of Revenues over Expenses before Other Capital Contributions	(340,560)	(113,644)	83,869
Provincial/Federal Capital Grants and Contributions (Schedule 4, 5)	588,690	65,265	59,431
Surplus (Deficit) of Revenues over Expenses	248,130	(48,379)	143,300
Accumulated Surplus (Deficit), Beginning of Year	5,096,315	5,096,315	4,953,015
Accumulated Surplus (Deficit), End of Year	5,344,445	5,047,936	5,096,315

Town of Naicam

Consolidated Statement of Change in Net Financial Assets

As at December 31, 2018

Statement 3

	2018 Budget	2018	2017
Surplus (Deficit)	248,130	(48,379)	143,300
(Acquisition) of tangible capital assets	(636,500)	(353,090)	(126,190)
Amortization of tangible capital assets	173,960	174,969	173,402
Proceeds on disposal of tangible capital assets		-	-
Loss (gain) on the disposal of tangible capital assets		-	-
Surplus (Deficit) of capital expenses over expenditures	(462,540)	(178,121)	47,212
(Acquisition) of supplies inventories		(5,062)	(3,747)
(Acquisition) of prepaid expense			
Consumption of supplies inventory			
Use of prepaid expense			253
Surplus (Deficit) of expenses of other non-financial over expenditures	-	(5,062)	(3,494)
Increase/Decrease in Net Financial Assets	(214,410)	(231,562)	187,018
Net Financial Assets - Beginning of Year	1,719,611	1,719,611	1,532,593
Net Financial Assets - End of Year	1,505,201	1,488,049	1,719,611

Town of Naicam
Consolidated Statement of Cash Flow
As at December 31, 2018

Statement 4

	2018	2017
Cash provided by (used for) the following activities		
Operating:		
Surplus (Deficit)	(48,379)	143,300
Amortization	174,969	173,402
Loss (gain) on disposal of tangible capital assets	-	-
	126,590	316,702
Change in assets/liabilities		
Taxes Receivable - Municipal	21,004	(2,718)
Other Receivables	(14,802)	(3,293)
Land for Resale	(40,366)	-
Other Financial Assets		
Accounts and accrued liabilities payable	(9,210)	3,840
Deposits	1,175	1,286
Deferred Revenue	1,295	3,796
Accrued Landfill Costs		
Liability for Contaminated Sites		
Other Liabilities		-
Stock and supplies for use	(5,062)	(3,747)
Prepayments and Deferred Charges	-	253
Other		
Cash provided by operating transactions	80,624	316,119
Capital:		
Acquisition of capital assets	(353,090)	(126,190)
Proceeds from the disposal of capital assets	-	-
Other capital		
Cash applied to capital transactions	(353,090)	(126,190)
Investing:		
Long-term investments		
Other investments		
Cash provided by (applied to) investing transactions	-	-
Financing:		
Debt charges recoverable		
Long-term debt issued		
Long-term debt repaid		
Other financing		
Cash provided by (applied to) financing transactions	-	-
Change in Cash and Temporary Investments during the year	(272,466)	189,929
Cash and Temporary Investments - Beginning of Year	1,584,133	1,394,204
Cash and Temporary Investments - End of Year	1,311,667	1,584,133

Town of Naicam
Notes to the Consolidated Financial Statements
As at December 31, 2018

1. Significant accounting policies

The consolidated financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board of the Accounting Standards Oversight Council. Significant aspects of the accounting policies are as follows:

Basis of Accounting: The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognized revenue as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

- a) **Reporting Entity:** The consolidated financial statements consolidates the assets, liabilities and flow of resources of the municipality. The entity is comprised of all of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. All inter-organizational transactions and balances have been eliminated.
- b) **Collection of Funds for Other Authorities:** Collection of funds by the municipality for the school board, municipal hail and conservation and development authorities are collected and remitted in accordance with relevant legislation.
- c) **Government Transfers:** Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as
 - a) the transfer is authorized
 - b) eligibility criteria have been met by the recipient; and
 - c) a reasonable estimate of the amount can be made.

Unearned government transfer amounts received but not earned will be recorded as deferred revenue.

Earned government transfer amounts not received will be recorded as an amount receivable.

- d) **Deferred Revenue - Fees and charges:** Certain user charges and fees are collected for which the related services have yet to be preformed. Revenue is recognized in the period when the related expenses are incurred or services performed.
- e) **Local Improvement Charges:** Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.
- f) **Net-Financial Assets:** Net-Financial Assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.
- g) **Non-Financial Assets:** Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.
- h) **Appropriated Reserves:** Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts so designated are described on Schedule 8.
- i) **Property Tax Revenue:** Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.
- j) **Investments:** Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment. Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment. The long term investments in the Saskatchewan Rural Municipalities - Self insurance fund are accounted for on the equity basis.

1. Significant accounting policies - continued

k)

Inventories: Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price in the ordinary course of business.

l)

Tangible Capital Assets: All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The cost of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The municipality's tangible capital asset useful lives are estimated as follows:

<u>Asset</u>	<u>Useful Life</u>
General Assets	
Land	Indefinite
Land Improvements	5 to 20 Yrs
Buildings	10 to 50 Yrs
Vehicles & Equipment	
Vehicles	5 to 10 Yrs
Machinery and Equipment	5 to 10 Yrs
Infrastructure Assets	
Infrastructure Assets	30 to 75 Yrs
Water & Sewer	20 to 75 Yrs
Road Network Assets	10 to 40 Yrs

Government Contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of Art: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of Interest: The municipality does capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the consolidated financial statement as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before mentioned criteria is classified as a operating lease and rental payments are expensed as incurred.

m)

Landfill Liability: The Town of Naicam does not maintain a waste disposal site.

n)

Employee Benefit Plans: Contributions to the Town of Naicam's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the Town of Naicam's obligations are limited to their contributions.

o)

Trust Funds: Funds held in trust for others are neither included in the municipality's assets or equity.

p)

Liability for Contaminated Sites: Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- an environmental standard exists;
- contamination exceeds the environmental standard;
- The municipality:
 - is directly responsible; or
 - accepts responsibility.
- it is expected that future economic benefits will be given up; and
- a reasonable estimate of the amount can be made.

Town of Naicam
Notes to the Consolidated Financial Statements
As at December 31, 2018

- q) **Measurement Uncertainty:** The preparation of financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality.

The 'Opening Asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in earnings in the periods in which they become known.

- r) **Basis of Segmentation/Segment report:** The Municipality has adopted the new Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Municipal services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowings.

The segments (functions) are as follows:

General Government: Provides for the administration of the municipality.

Protective Services: Comprised of expenses for Police and Fire protection.

Transportation Services: Responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the municipality.

Planning and Development: Provides for neighbourhood development and sustainability.

Recreation and Culture: Provides for community services through the provision of recreation and leisure services.

Utility Services: Provides for delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

- s) **Budget Information:** Budget information is presented on a basis consistent with that used for actual results. The budget was approved by Council on April 20, 2018.
- t) **New Accounting Standards:** Effective January 1, 2018, the municipality adopted the following Canadian public sector accounting standards. The description of these changes and their impact on the consolidated financial statements is summarized:

PS 2200 Related Party Disclosures defines a related party and establishes disclosures required for related party transactions. Disclosure of information about related party transactions and the relationship underlying them is required when they have occurred at a value different from that which would have been arrived at if the parties were unrelated, and they have, or could have, a material financial effect on the consolidated financial statements.

The adoption of this standard has not resulted in any disclosure change.

PS 3210 Assets provides additional guidance for applying the definition of assets and establishing disclosure requirements for assets. Disclosure about the major categories of assets that are not recognized is required. When an asset is not recognized because a reasonable estimate cannot be made, the reason(s) for this should be disclosed. The adoption of this standard has no impact on the consolidated financial statements.

The adoption of this standard has not resulted in any disclosure change.

PS 3320 Contingent Assets defines and establishes disclosure standards on the reporting and disclosure of possible assets that may arise from existing conditions or situations involving uncertainty. Disclosure is required when the occurrence of the confirming future event is likely.

The adoption of this standard has not resulted in any disclosure change.

PS 3380 Contractual Rights defines and establishes disclosure standards on contractual rights. Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.

The municipality does not have any reportable contractual rights.

PS 3420 Inter-Entity Transactions establishes standards on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective.

This standard has no impact on the consolidated financial statements.

Town of Naicam

Notes to the Consolidated Financial Statements

As at December 31, 2018

2. Cash and Temporary Investments

	2018	2017
Cash	1,311,667	1,584,133
Temporary Investments		
Restricted Cash		
Total Cash and Temporary Investments	1,311,667	1,584,133

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less. [Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.]

3. Taxes Receivable - Municipal

	2018	2017
Municipal - Current	38,311	48,098
- Arrears	30,865	42,082
	69,176	90,180
- Less Allowance for Uncollectibles	(305)	(305)
Total municipal taxes receivable	68,871	89,875

School - Current	6,662	950
- Arrears	4,183	6,476
Total school taxes receivable	10,845	7,426

Other	-	-
-------	---	---

Total taxes and grants in lieu receivable **79,716** 97,301

Deduct taxes receivable to be collected on behalf of other organiz. **(10,845)** (7,426)

Total Taxes Receivable - Municipal **68,871** 89,875

4. Other Accounts Receivable

	2018	2017
Federal government	46,457	34,650
Provincial government		
Local government		
Utility	29,878	32,808
Trade	26,262	22,212
Other (Specify)	1,875	
Total Other Accounts Receivable	104,472	89,670

Less Allowance for Uncollectibles **(2,169)** (2,169)

Net Other Accounts Receivable **102,303** 87,501

5. Land for Resale

	2018	2017
Tax Title Property	58,589	18,224
Allowance for market value adjustment		
Net Tax Title Property	58,589	18,224

Other Land	1	
Allowance for market value adjustment		
Net Other Land	1	-

Total Land for Resale **58,590** 18,224

Town of Naicam
Notes to the Consolidated Financial Statements
As at December 31, 2018

6. Deferred Revenue

	2018	2017
Prepaid taxes	5,091	3,796
Total Deferred Revenue	5,091	3,796

7. Long-term debt

- a) The debt limit of the municipality is \$1,272,865. The debt limit for a municipality is the total amount of the municipality's own source revenues for the preceding year (the Municipalities Act section 161(1)).

8. Pension Plan

The Town of Naicam is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits.

The employees of the Town of Naicam participate in MEPP and contributions are a percentage of salary. The employees contribute 9% effective July 1 (2017 - 8.15%) to the plan. The Municipality matches all employees contributions. Pension expense for the year was \$27,168 (2017 - \$12,584). The benefits accrued to the Town of Naicam employees from MEPP are calculated using the following: Pensionable Years of Service, Highest Average Salary and the plan accrual rate.

Based on the latest information available MEPP had a surplus in net assets available for benefits of \$454,177,000 (2016 had a surplus of \$344,484,000). The Town of Naicam's portion of this is not readily determinable.

9. Contractual Obligations and Commitments

The municipality has committed to contributing \$18,476 per year from 2017 - 2021 to the REACT Waste Management District for the Leroy landfill.

10. Prior Year Comparative Figures

The Town of Naicam operates the Naicam Fire Department and Naicam Ambulance. The prior year comparative figures were restated to include full operations.

STATEMENT 1 - CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	Restated 2017	Original 2017
Cash and Temporary Investments (Note 2)	1,584,133	1,504,476

SCHEDULE 8 - CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

	Restated 2017	Original 2017
Total Appropriated	934,078	854,421

SCHEDULE 2 - PROTECTIVE SERVICES

Capital

	Restated 2017	Original 2017
Other Segmented Revenue		
Fees and Charges		
- Other (Specify) Local Donations	17,722	11,870

SCHEDULE 3 - RECREATION AND CULTURE

	Restated 2017	Original 2017
Grants - operating	26,770	32,935

The results of the consolidation increased surplus by \$13,317 which was fully transferred reserves on Schedule 8.

Town of Naicam
Schedule of Taxes and Other Unconditional Revenue
As at December 31, 2018

Schedule 1

	2018 Budget	2018	2017
TAXES			
General municipal tax levy	596,800	586,904	578,882
Abatements and adjustments		(1,872)	(2,974)
Discount on current year taxes	(28,360)	(28,304)	(27,800)
Net Municipal Taxes	568,440	556,728	548,108
Potash tax share			
Trailer license fees			
Penalties on tax arrears	9,070	8,454	8,895
Special tax levy			
Other			
Total Taxes	577,510	565,182	557,003
UNCONDITIONAL GRANTS			
Revenue Sharing	142,600	133,073	142,642
Organized Hamlet			
Other			
Total Unconditional Grants	142,600	133,073	142,642
GRANTS IN LIEU OF TAXES			
Federal	4,800	4,582	4,808
Provincial			
S.P.C. Electrical			
SaskEnergy Gas			
Transgas			
Central Services			
Sasktel	4,760	4,760	4,760
Other			
Local/Other			
Housing Authority			
C.P.R. Mainline			
Treaty Land Entitlement			
Other			
Other Government Transfers			
S.P.C. Surcharge	38,360	41,070	38,356
Sask Energy Surcharge			
Other			
Total Grants in Lieu of Taxes	47,920	50,412	47,924
TOTAL TAXES AND OTHER UNCONDITIONAL REVENUE	768,030	748,667	747,569

Town of Naicam

Schedule of Operating and Capital Revenue by Function

As at December 31, 2018

Schedule 2 - 1

	2018 Budget	2018	2017
GENERAL GOVERNMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work			
- Sales of supplies	3,240	3,835	7,253
- Other (Specify)	1,000	17,693	14,291
Total Fees and Charges	4,240	21,528	21,544
- Tangible capital asset sales - gain (loss)			943
- Land sales - gain			22,100
- Investment income and commissions	16,000	27,826	
- Other (Specify)			
Total Other Segmented Revenue	20,240	49,354	44,587
Conditional Grants			
- Student Employment			
- Other (Specify)	50,000		
Total Conditional Grants	50,000	-	-
Total Operating	70,240	49,354	44,587
Capital			
Conditional Grants			
- Federal Gas Tax			
- Provincial Disaster Assistance			
- Other (Specify)			
Total Capital	-	-	-
Total General Government Services	70,240	49,354	44,587

PROTECTIVE SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges			
- Other (Specify) <i>Ambulance & Policing Fees</i>	259,390	231,553	239,912
Total Fees and Charges	259,390	231,553	239,912
- Tangible capital asset sales - gain (loss)			
- Other (Specify)			
Total Other Segmented Revenue	259,390	231,553	239,912
Conditional Grants			
- Student Employment			
- Local government			
- Other (Specify)			
Total Conditional Grants	-	-	-
Total Operating	259,390	231,553	239,912
Capital			
Conditional Grants			
- Federal Gas Tax			
- Provincial Disaster Assistance			
- Local government			
- Other (Specify) <i>Local Donations</i>	17,000	23,350	17,722
Total Capital	17,000	23,350	17,722
Total Protective Services	276,390	254,903	257,634

Town of Naicam
Schedule of Operating and Capital Revenue by Function
As at December 31, 2018

Schedule 2 - 2

	2018 Budget	2018	2017
TRANSPORTATION SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Custom work	2,000	755	3,246
- Sales of supplies	1,000	214	1,004
- Road Maintenance and Restoration Agreements			
- Frontage			
- Other (Specify) <i>WCB Rebate</i>			230
Total Fees and Charges	3,000	969	4,480
- Tangible capital asset sales - gain (loss)			
- Other (Specify)			
Total Other Segmented Revenue	3,000	969	4,480
Conditional Grants			
- MREP (CTP)			
- Student Employment			
- Other (Specify) <i>EI Job Credit</i>			
Total Conditional Grants	-	-	-
Total Operating	3,000	969	4,480
Capital			
Conditional Grants			
- Federal Gas Tax	41,710	41,915	41,709
- MREP (Heavy Haul, CTP, Municipal Bridges)			
- Provincial Disaster Assistance			
- Other (Specify) <i>Contributed Capital</i>			
Total Capital	41,710	41,915	41,709
Total Transportation Services	44,710	42,884	46,189

ENVIRONMENTAL AND PUBLIC HEALTH SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges			
- Waste and Disposal Fees	54,280	6,726	5,165
- Other (Specify)	1,000	600	1,200
Total Fees and Charges	55,280	7,326	6,365
- Tangible capital asset sales - gain (loss)			
- Other (Specify) <i>Housing Authority Surplus</i>	1,000	1,157	1,299
Total Other Segmented Revenue	56,280	8,483	7,664
Conditional Grants			
- Student Employment			
- TAPD			
- Local Government			
- Other (Specify)			
Total Conditional Grants	-	-	-
Total Operating	56,280	8,483	7,664
Capital			
Conditional Grants			
- Federal Gas Tax			
- TAPD			
- Provincial Disaster Assistance			
- Other (Specify)			
Total Capital	-	-	-
Total Environmental and Public Health Services	56,280	8,483	7,664

Town of Naicam
Schedule of Operating and Capital Revenue by Function
As at December 31, 2018

Schedule 2 - 3

	2018 Budget	2018	2017
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Maintenance and Development Charges			
- Other (Specify)			
Total Fees and Charges	-	-	-
- Tangible capital asset sales - gain (loss)			
- Other (Specify)			
Total Other Segmented Revenue	-	-	-
Conditional Grants			
- Student Employment			
- Other (Specify)			
Total Conditional Grants	-	-	-
Total Operating	-	-	-
Capital			
Conditional Grants			
- Federal Gas Tax			
- Provincial Disaster Assistance			
- Other (Specify)			
Total Capital	-	-	-
Total Planning and Development Services	-	-	-

RECREATION AND CULTURAL SERVICES

Operating			
Other Segmented Revenue			
Fees and Charges			
- Other (Specify)	76,300	87,824	127,965
Total Fees and Charges	76,300	87,824	127,965
- Tangible capital asset sales - gain (loss)			
- Other (Specify)			
Total Other Segmented Revenue	76,300	87,824	127,965
Conditional Grants			
- Student Employment	5,480	2,631	2,632
- Local government	25,000	34,856	78,151
- Other (Specify) <i>Local Donations</i>	1,500	18,038	20,586
Total Conditional Grants	31,980	55,525	101,369
Total Operating	108,280	143,349	229,334
Capital			
Conditional Grants			
- Federal Gas Tax			
- Local government			
- Provincial Disaster Assistance			
- Other (Specify)			
Total Capital	-	-	-
Total Recreation and Cultural Services	108,280	143,349	229,334

Town of Naicam
Schedule of Operating and Capital Revenue by Function
As at December 31, 2018

Schedule 2 - 4

	2018 Budget	2018	2017
UTILITY SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
- Water	221,900	226,442	233,007
- Sewer	108,000	110,260	113,364
- Other (Specify) <i>Infrastructure, Penalty and Supplies</i>	100,200	101,048	100,453
Total Fees and Charges	430,100	437,750	446,824
- Tangible capital asset sales - gain (loss)			
- Other (Specify)			
Total Other Segmented Revenue	430,100	437,750	446,824
Conditional Grants			
- Student Employment			
- Other (Specify)			
Total Conditional Grants	-	-	-
Total Operating	430,100	437,750	446,824
Capital			
Conditional Grants			
- Federal Gas Tax			
- New Building Canada Fund (SCF, NRP)			
- Clean Water and Wastewater Fund	529,980		
- Provincial Disaster Assistance			
- Other (Specify)			
Total Capital	529,980	-	-
Total Utility Services	960,080	437,750	446,824

TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	1,515,980	936,723	1,032,232
--------------------------------------------------------	------------------	----------------	------------------

SUMMARY

Total Other Segmented Revenue	845,310	815,933	871,432
Total Conditional Grants	81,980	55,525	101,369
Total Capital Grants and Contributions	588,690	65,265	59,431
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	1,515,980	936,723	1,032,232

Town of Naicam

Total Expenses by Function

As at December 31, 2018

Schedule 3 - 1

	2018 Budget	2018	2017
GENERAL GOVERNMENT SERVICES			
Council remuneration and travel	20,500	19,585	20,764
Wages and benefits	110,800	123,035	25,810
Professional/Contractual services	203,130	188,806	173,984
Utilities	6,710	7,935	5,025
Maintenance, materials and supplies	34,300	13,872	43,115
Grants and contributions - operating	2,000	1,300	3,044
- capital			
Amortization			
Interest	200		99
Allowance for uncollectibles			
Other (specify)			
Total Government Services	377,640	354,533	271,841

PROTECTIVE SERVICES

Police protection

Wages and benefits			
Professional/Contractual services	48,000	48,767	47,453
Utilities			
Maintenance, material and supplies			
Grants and contributions - operating			
- capital			
Other (specify)			

Fire protections

Wages and benefits	171,250	190,115	152,087
Professional/Contractual services	11,300	22,460	38,677
Utilities	12,400	12,210	12,334
Maintenance, material and supplies	100,120	33,374	48,709
Grants and contributions - operating			
- capital			
Amortization	32,290	33,161	39,227
Interest			
Other (specify) <i>Bad Debt</i>			3,381

Total Protective Services	375,360	340,087	341,868
----------------------------------	----------------	----------------	----------------

TRANSPORTATION SERVICES

Wages and benefits	75,500	84,208	76,708
Professional/Contractual Services	44,000	61,651	143,791
Utilities	17,100	18,148	15,944
Maintenance, materials, and supplies	49,310	71,753	59,248
Gravel	2,600	3,996	1,177
Grants and contributions - operating			
- capital			
Amortization	42,360	42,493	31,196
Interest			
Other (specify):			

Total Transportation Services	230,870	282,249	328,064
--------------------------------------	----------------	----------------	----------------

Town of Naicam

Total Expenses by Function

As at December 31, 2018

Schedule 3 - 2

	2018 Budget	2018	2017
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES			
Wages and benefits			
Professional/Contractual services	86,300	48,213	44,168
Utilities			
Maintenance, materials and supplies	13,250	9,278	7,250
Grants and contributions - operating			
o Waste disposal			
o Public Health	3,320	3,317	3,317
- capital			
o Waste disposal			
o Public Health			
Amortization	1,000	1,000	1,000
Interest			
Other (specify)			
Total Environmental and Public Health Services	103,870	61,808	55,735

PLANNING AND DEVELOPMENT SERVICES

Wages and benefits			
Professional/Contractual Services	1,500		
Grants and contributions - operating			
- capital			
Amortization			
Interest			
Other (specify)			
Total Planning and Development Services	1,500	-	-

RECREATION AND CULTURAL SERVICES

Wages and benefits	69,120	136,555	50,840
Professional/Contractual services	76,900	30,283	69,821
Utilities	61,010	64,159	60,818
Maintenance, materials and supplies	173,390	109,085	99,910
Grants and contributions - operating	32,790	20,498	26,770
- capital			
Amortization	55,160	55,161	47,722
Interest			
Allowance for uncollectibles			
Other (specify):			
Total Recreation and Cultural Services	468,370	415,741	355,881

Schedule 3 - 3

	2018 Budget	2018	2017
UTILITY SERVICES			
Wages and benefits	79,000	91,801	88,292
Professional/Contractual services	256,840	38,628	61,273
Utilities	23,800	31,809	23,287
Maintenance, materials and supplies	75,480	73,959	56,003
Grants and contributions - operating - capital			
Amortization	43,150	43,154	54,257
Interest			
Allowance for uncollectibles			
Other (specify)			
Total Utility Services	478,270	279,351	283,112
TOTAL EXPENSES BY FUNCTION			
	2,035,880	1,733,769	1,636,501

Town of Naicam
Consolidated Schedule of Segment Disclosure by Function
As at December 31, 2018

Schedule 4

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	21,528	231,553	969	7,326	-	87,824	437,750	786,950
Tangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	-	-	-	-	-	-	-	-
Investment Income and Commissions	27,826	-	-	-	-	-	-	27,826
Other Revenues	-	-	-	1,157	-	-	-	1,157
Grants - Conditional	-	-	-	-	-	55,525	-	55,525
- Capital	-	23,350	41,915	-	-	-	-	65,265
Total revenues	49,354	254,903	42,884	8,483	-	143,349	437,750	936,723
Expenses (Schedule 3)								
Wages & Benefits	142,620	190,115	84,208	-	-	136,555	91,801	645,299
Professional/ Contractual Services	188,806	71,227	61,651	48,213	-	30,283	38,628	438,808
Utilities	7,935	12,210	18,148	-	-	64,159	31,809	134,261
Maintenance Materials and Supplies	13,872	33,374	75,749	9,278	-	109,085	73,959	315,317
Grants and Contributions	1,300	-	-	3,317	-	20,498	-	25,115
Amortization	-	33,161	42,493	1,000	-	55,161	43,154	174,969
Interest	-	-	-	-	-	-	-	-
Allowance for Uncollectibles	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-
Total expenses	354,533	340,087	282,249	61,808	-	415,741	279,351	1,733,769
Surplus (Deficit) by Function	(305,179)	(85,184)	(239,365)	(53,325)	-	(272,392)	158,399	(797,046)

Taxation and other unconditional revenue (Schedule 1)

748,667

Net Surplus (Deficit)

(48,379)

Town of Naicam
Consolidated Schedule of Segment Disclosure by Function
As at December 31, 2017

Schedule 5

	General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								
Fees and Charges	21,544	239,912	4,480	6,365	-	127,965	446,824	847,090
Tangible Capital Asset Sales - Gain	-	-	-	-	-	-	-	-
Land Sales - Gain	943	-	-	-	-	-	-	943
Investment Income and Commissions	22,100	-	-	-	-	-	-	22,100
Other Revenues	-	-	-	1,299	-	-	-	1,299
Grants - Conditional	-	-	-	-	-	101,369	-	101,369
- Capital	-	17,722	41,709	-	-	-	-	59,431
Total revenues	44,587	257,634	46,189	7,664	-	229,334	446,824	1,032,232
Expenses (Schedule 3)								
Wages & Benefits	46,574	152,087	76,708	-	-	50,840	88,292	414,501
Professional/ Contractual Services	173,984	86,130	143,791	44,168	-	69,821	61,273	579,167
Utilities	5,025	12,334	15,944	-	-	60,818	23,287	117,408
Maintenance Materials and Supplies	43,115	48,709	60,425	7,250	-	99,910	56,003	315,412
Grants and Contributions	3,044	-	-	3,317	-	26,770	-	33,131
Amortization	-	39,227	31,196	1,000	-	47,722	54,257	173,402
Interest	99	-	-	-	-	-	-	99
Allowance for Uncollectibles	-	-	-	-	-	-	-	-
Other	-	3,381	-	-	-	-	-	3,381
Total expenses	271,841	341,868	328,064	55,735	-	355,881	283,112	1,636,501
Surplus (Deficit) by Function	(227,254)	(84,234)	(281,875)	(48,071)	-	(126,547)	163,712	(604,269)

Taxation and other unconditional revenue (Schedule 1)

747,569

Net Surplus (Deficit)

143,300

Town of Naicam
Consolidated Schedule of Tangible Capital Assets by Object
As at December 31, 2018

Schedule 6

		2018							2017	
		General Assets					Infrastructure Assets	General/ Infrastructure Assets Under Construction		
		Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear assets		Total	Total
Assets	Asset cost									
	Opening Asset costs	4,809	170,106	1,873,565	513,733	475,793	3,068,314	-	6,106,320	5,980,130
	Additions during the year			20,571		87,449	245,070		353,090	126,190
	Disposals and write-downs during the year								-	-
	Transfers (from) assets under construction								-	-
	Closing Asset Costs	4,809	170,106	1,894,136	513,733	563,242	3,313,384	-	6,459,410	6,106,320
Amortization	Accumulated Amortization Cost									
	Opening Accumulated Amortization Costs		81,877	732,960	236,960	163,570	1,527,083		2,742,450	2,569,048
	Add: Amortization taken		9,059	42,827	28,233	30,197	64,653		174,969	173,402
	Less: Accumulated amortization on disposals								-	-
	Closing Accumulated Amortization Costs	-	90,936	775,787	265,193	193,767	1,591,736	-	2,917,419	2,742,450
Net Book Value		4,809	79,170	1,118,349	248,540	369,475	1,721,648	-	3,541,991	3,363,870

- Total contributed/donated assets received in 2018: \$ -
- List of assets recognized at nominal value in 2018 are:
 - Infrastructure Assets \$ -
 - Vehicles \$ -
 - Machinery and Equipment \$ -
- Amount of interest capitalized in Schedule 6: \$ -

Town of Naicam
Consolidated Schedule of Tangible Capital Assets by Function
As at December 31, 2018

Schedule 7

		2018							2017	
		General Government	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Assets	Asset cost									
	Opening Asset costs	3	742,424	592,995	50,002	3	1,867,570	2,853,323	6,106,320	5,980,130
	Additions during the year			100,161			20,571	232,358	353,090	126,190
	Disposals and write-downs during the year								-	-
	Closing Asset Costs	3	742,424	693,156	50,002	3	1,888,141	3,085,681	6,459,410	6,106,320
Amortization	Accumulated Amortization Cost									
	Opening Accumulated Amortization Costs	1	397,091	326,106	21,000	-	641,078	1,357,174	2,742,450	2,569,048
	Add: Amortization taken		33,161	42,493	1,000		55,161	43,154	174,969	173,402
	Less: Accumulated amortization on disposals							-	-	-
	Closing Accumulated Amortization Costs	1	430,252	368,599	22,000	-	696,239	1,400,328	2,917,419	2,742,450
Net Book Value		2	312,172	324,557	28,002	3	1,191,902	1,685,353	3,541,991	3,363,870

Town of Naicam

Consolidated Schedule of Accumulated Surplus

As at December 31, 2018

Schedule 8

	2017	Changes	2018
UNAPPROPRIATED SURPLUS	798,367	(530,901)	267,466

APPROPRIATED RESERVES

Ambulance Department	47,623		47,623
Ambulance - Donations	40,905	(9,663)	31,242
Churchview Kitchen	1,138	190	1,328
Fire Department	76,820	75,000	151,820
Fire Department - Donations	38,752	17,705	56,457
Recreational - Zamboni		10,000	10,000
Protective Services - EMO		10,000	10,000
Golf Course	100		100
Naicam Co-operative Business	1,125		1,125
New Deals Grant	140,081	41,915	181,996
Utility	574,897	158,399	733,296
Viking Sportsplex	7,079	290	7,369
Wellness Group	5,558	565	6,123
Total Appropriated	934,078	304,401	1,238,479

ORGANIZED HAMLETS

Hamlet of (Name)			
Hamlet of (Name)			
Hamlet of (Name)			
Total Hamlets	-	-	-

NET INVESTMENT IN TANGIBLE CAPITAL ASSETS

Tangible capital assets (Schedule 6, 7)	3,363,870	178,121	3,541,991
Less: Related debt			
Net Investment in Tangible Capital Assets	3,363,870	178,121	3,541,991

Other

Total Accumulated Surplus	5,096,315	(48,379)	5,047,936
----------------------------------	------------------	-----------------	------------------

Town of Naicam

Schedule of Mill Rates and Assessments

As at December 31, 2018

Schedule 9

	PROPERTY CLASS						Total
	Agriculture	Residential	Residential Condominium	Seasonal Residential	Commercial & Industrial	Potash Mine(s)	
Taxable Assessment	194,040	26,095,840			5,194,200		31,484,080
Regional Park Assessment							
Total Assessment							31,484,080
Mill Rate Factor(s)	2.8000	0.7766			2.8500		
Total Base/Minimum Tax (generated for each property class)	275	191,600			8,325		200,200
Total Municipal Tax Levy (include base and/or minimum tax and special levies)	6,011	414,526			166,367		586,904

MILL RATES:

MILLS

Average Municipal*	18.6413
Average School*	4.4572
Potash Mill Rate	
Uniform Municipal Mill Rate	11.0000

* Average Mill Rates (multiple the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority.

Town of Naicam
Schedule of Council Remuneration
As at December 31, 2018

Position	Name	Remuneration	Reimbursed Costs	Total
Mayor	Rodger Hayward	4,944	169	5,113
Councillor	Bev Hardy	3,969		3,969
Councillor	Doug Hacking	1,894		1,894
Councillor	Jack Ramler	2,391	170	2,561
Councillor	Jackie Hood	150		150
Councillor	Troy Leicht	2,019		2,019
Councillor	Amy Missler	2,094	66	2,160
Councillor	Carter Crozon	1,719		1,719
Total		19,180	405	19,585